

AFRL



Time As A Weapon!

A Premise for AFRL's Digital Transformation

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Acting Director, Digital Capabilities Directorate

The Doolittle Raid – 98 Days from Concept to Execution



President
Calls for
Bombing of
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21 Dec 1941

Concept
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10 Jan 1942



Pearl Harbor
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Bomber
Mods Begin
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16 B-25
Bombers Attack
Tokyo Japan

18 Apr 1942

How Can Digital Transformation Help AFRL Turn Time Into A Weapons Platform?



- Optimize our relationship with knowledge
 - Work together
 - Right information/right time
 - Ask better questions, faster
- Model, analyze, decide, execute
 - Reduce barriers to success
 - Adapt faster



FASTER RESEARCH



BETTER DECISIONS



STREAMLINE TRANSITIONS



REDUCE TOIL



Air Force Research Laboratory

Staff Offices

DS – Director of Staff
CCX – Commander’s Action Group
SP – Strategic Partnering
DEIA – Diversity, Equity, Inclusion
CLO – Continuous Learning
HO - History

CC – Commander

CA – Executive Director

CV – Vice Commander

CJ – Deputy TEO for Space

CT – Chief Technical Director

CR – Mobilization Assistant to the CC

CCC – Command Chief

CIO – Chief Information Officer

Functional Directorates

DO – Operations

DP – Personnel

EN – Engineering & Technical Mgmt

FM – Financial Management

IP – Information Protection

IZ – Digital Capabilities

JA – Judge Advocate

PA – Public Affairs

SB – Small Business

SE – Safety

XP – Plans & Programs

PK – Contracting



Technical Directorates

RQ – Aerospace Systems

AFOSR – AF Office of Scientific Research

RG – AFWERX

Directed Energy

RI – Information

RX – Materials and Manufacturing

RS – Integrated Capabilities

RW – Munitions

RY – Sensors

RV – Space Vehicles

RD – Directed Energy

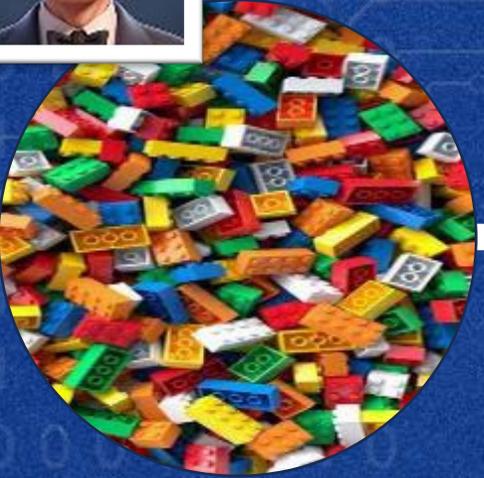
STO – Systems Technology

711th Human Performance Wing

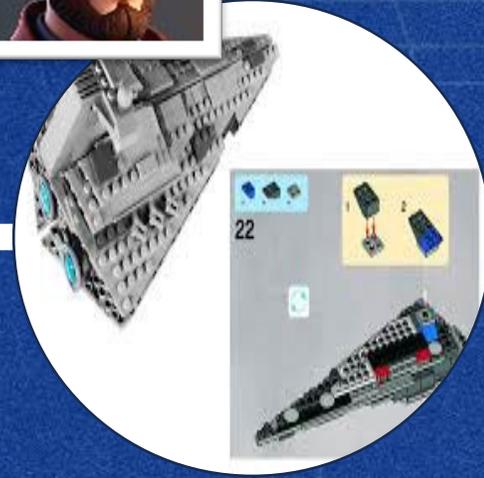
RH - Human Effectiveness

USAFSAM – School of Aerospace Medicine

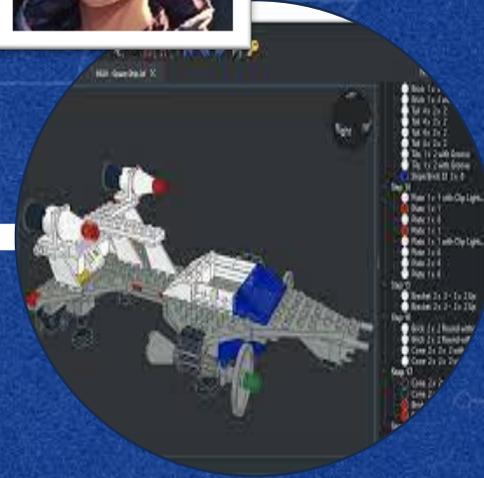
A Digital Example: 4-Gen of Lego Builders



**Big
Pile of
Bricks**



**Kit
with
Directions**



**Computer
Design &
Order**



**Model &
3D
Print**

AFRL Digital Capabilities Directorate

AFRL Digital Transformation Strategy

AFRL Digital Transformation Vision

Winning the Fight, Byte by Byte: **Employing Digital to Enable Time as a Weapons System**

AFRL Digital Transformation Mission

Deliver a comprehensive menu of digital services that measurably accelerate the discovery, development, and delivery of high quality and high-impact S&T

AFRL Digital Transformation Goals

FASTER RESEARCH:
Accelerated Research, Experimentation, and Innovation

BETTER DECISIONS:
Analytically Rigorous Technical, Business, and Operations Decisions

STREAMLINE TRANSITIONS:
Seamless Entrance into Acquisition

REDUCE TOIL:
Flexible and Responsive Business/Operations

AFRL Digital/IT ("As Is")

| |
|---------------------------|
| Data (As Is) |
| Products/Services (As is) |
| User Groups (As is) |
| Architecture (As is) |
| Infrastructure (As is) |

AFRL Digital/IT ("To Be")

| |
|---------------------------|
| Data (To Be) |
| Products/Services (To Be) |
| User Groups (To Be) |
| Architecture (To Be) |
| Infrastructure (To Be) |



AFRL Digital/IT Roadmap

Multitude of Product and Service Needs



Support



Computing



Development



Analysis



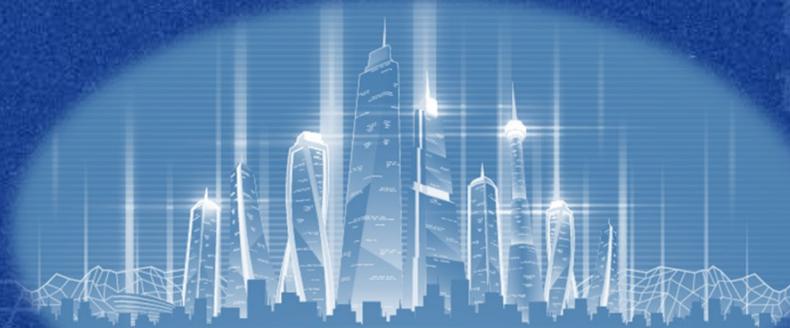
Engineering



Implementing Services Catalog



**Digital
Services &
Products**



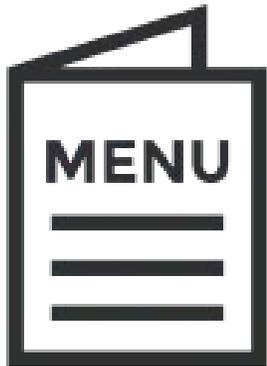
Welcome To
LABVERSE

Fielded Enterprise Services

Technical and Functional Directorates



Delivered Products and Services



“Delivered”



- **Enterprise Business System (EBS)**

Supports AFRL centralized business processes for S&T activities across AFRL



- **Digital Laboratory Environment (DLE)**

S&T Digital Engineering tools and Continuous Integration / Continuous Delivery tools hosted at Impact Level 5



- **Secure - Vice Simulations Operations Network (S-VISION)**

Isolated collateral secret network that includes a set of enterprise research collaboration and information sharing tools used by AFRL and external partners



- **Air Force Research & Development Mission Infrastructure (AFRDMI)**

Provides dev zone on SIPR & JWICS to use operational data in R&D efforts



- **Defense Shared Research Center (DSRC)**

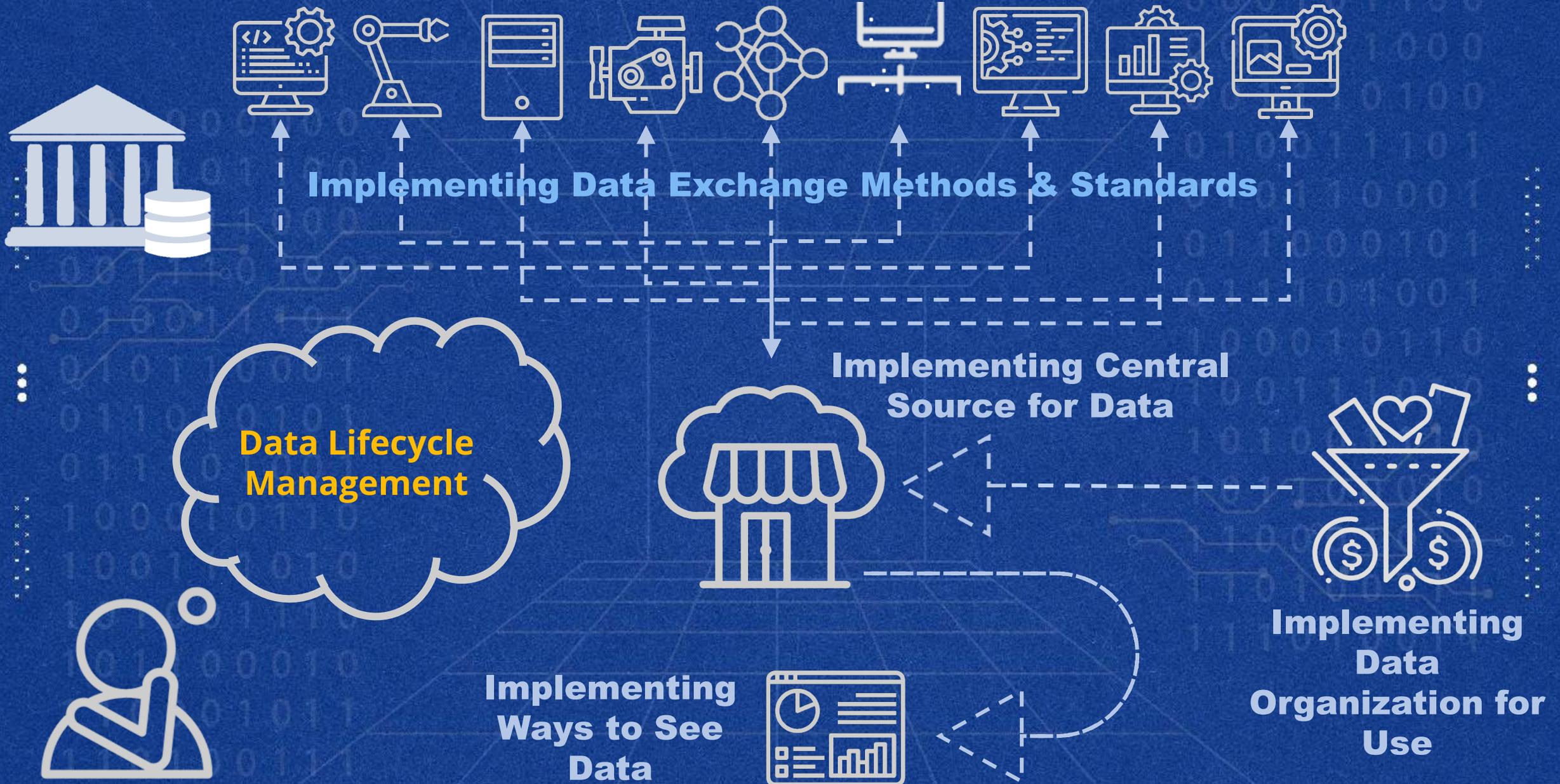
Provides High-Performance Computing capability (computing, networking, security, applications) to the Air Force



- **Enterprise Services Management (ServiceNow)**

Provides a common IT/Digital services and operations platform

Multitudes of Independent Systems



Increase Organizational Effectiveness

Reducing
Toil



Connect with Modern Approaches



**Generative
Artificial
Intelligence**

Simplify Paths for AI-Enabled Tools



Rapid
Enablement



Innovative Pathfinders and Pilots



“Up and Coming Capabilities”



• AFRL Google Workspace

- Productivity suite for academia, industry, & foreign collaborators



• CloudLab / Build Your Own Digital Lab

- On-demand access to Cloud resources for R&D



• Data Enabled Laboratory VAULT Environment (DELVE)

- Delivers a “marketplace” for AFRL data



• NIPRGPT

- Generative AI Platform for R&D



• ACQBOT

- Generative AI Platform focused on the R&D (Acquisition)



Expand Digital Upskilling



Experiment with new ways of working



Digital Transformation of AFRL Operations



Enhance the Digital Culture

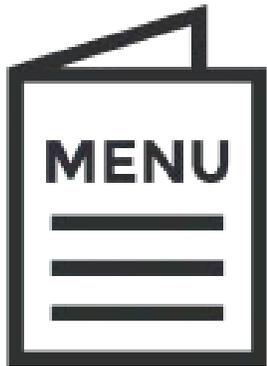
Technical and Functional Directorates



Processes

| | | |
|------------|-----------|-----------|
| | | |
| Planning | Financial | Contracts |
| | | |
| Security | Workflow | Admin |
| | | |
| Personnel | Safety | Mgmt |
| | | |
| Inspection | Training | Reporting |

Operations



"Talent"



- **AFRL "Digital Allies" Model**

Quickly providing the right talent and expertise at the right time



- **Digital Talent Management**

Provides AFRL workforce with focused training and learning resources



- **Digital Test Bed**

Provides collaborative environment for trying out and learning about digital tools



- **AFRL Digital Dialogues**

Provides AFRL workforce with weekly forum on myriad of topics



- **DCD Digital Acquisition Hub**

Streamlining the acquisition of Digital /IT Talent, Products, and Services



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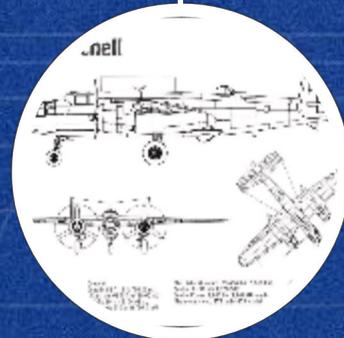
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